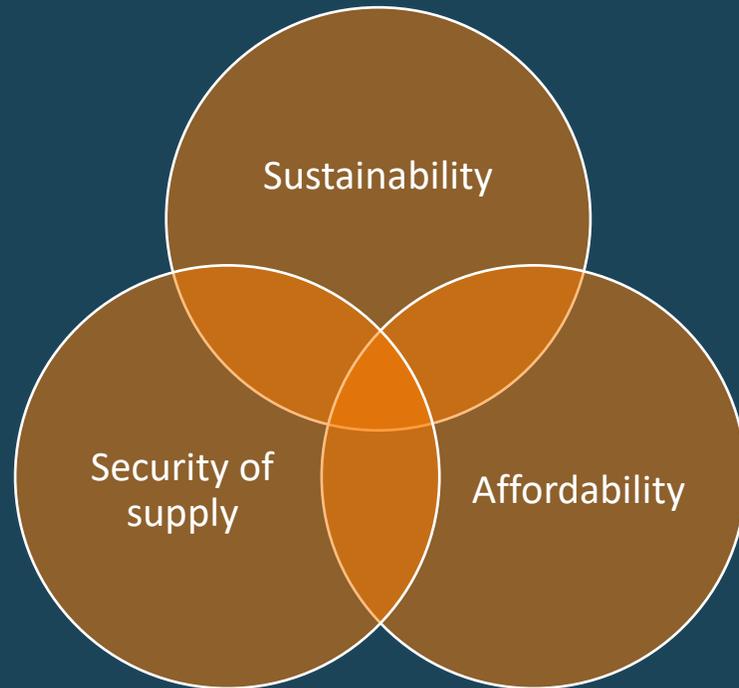
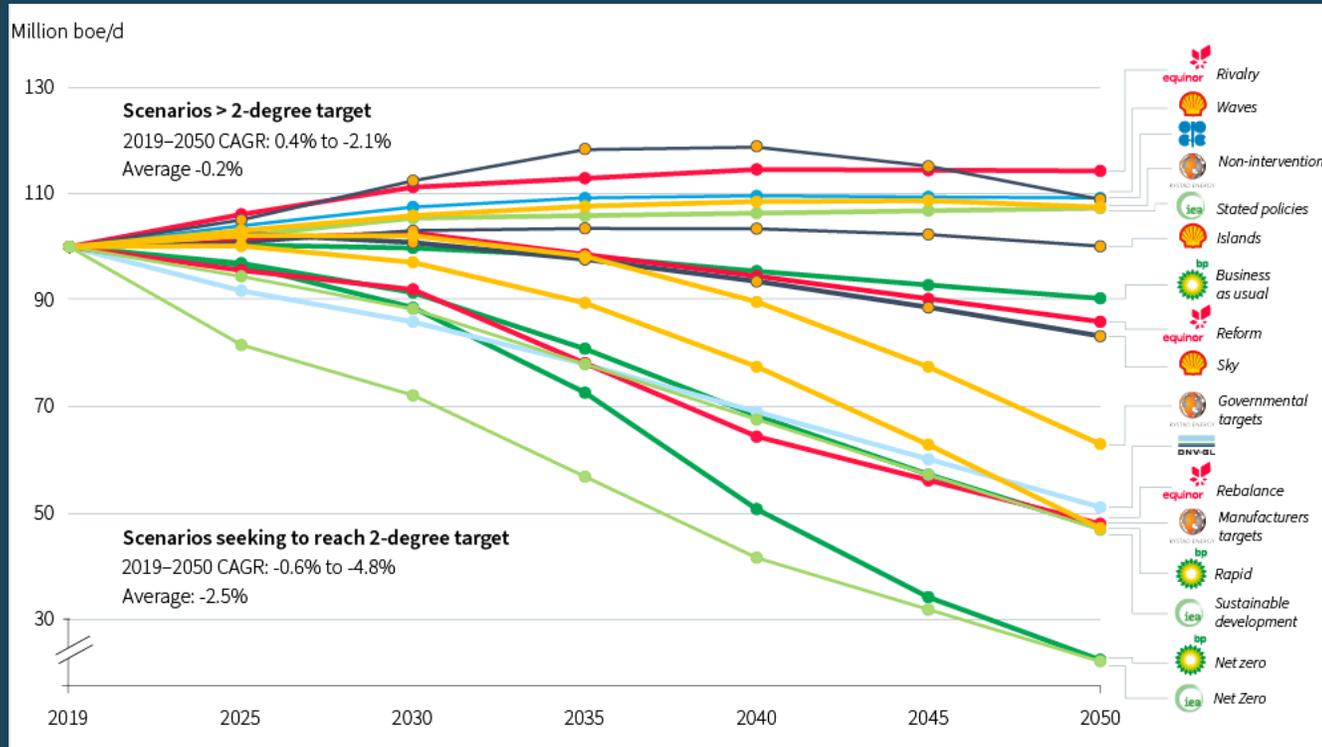


1. Energy security is about all elements of the trilemma



2. An orderly energy transition – how O&G can contribute



Provide O&G to meet demand

De-carbonize fossil fuel value chains (CCS)

Contribute to develop low-carbon solutions