Growth and value creation More, faster, bigger and better

Sokkelkonferansen 2025 27 August 2025



Torger Rød COO



Developing a material resource base



>3

billion boe¹ resource base

0.9

~30 early phase projects

>7

Drill-out
~50%
next
4 years

>10 project sanctions in 2025

~20 exploration wells in 2025

~60%
yet to be developed

9 projects

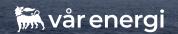
on stream in 2025

1.2

2P reserves²

2C resources³

Prospective resources⁴



^{1.} Net

^{2. 2024} Annual statement of reserves - Proved plus probable (2P) reserves, net

^{3.} Year-end 2024 2C contingent resources, net

^{2 4.} Net risked exploration resources

Resource growth across operated assets

Low risk subseatie-backs

Consistent success since 2019

~250 mmboe 2C resource additions

~50%

Success rate

USD/boe
Finding cost¹



Vår Energi licences

Goliat Ridge

>200 mmboe potential²

Vidsyn Ridge

100 mmboe potential³

Gjøa Subsea Projects

Up to 110 mmboe⁴

Balder Projects

Up to 100 mmboe⁵



Flexible and resilient early phase project portfolio

~30 early phase projects

~600 mmboe¹ to be developed

IRR^{2,3}

>25%

Breakeven³

~35 USD/boe

- 1. Net Vår Energi 2C contingent resources
- 2. Average portfolio internal rate of return
- 3. Volume-weighted average across portfolio
- 4. Improved Oil Recovery
- 5. Subsea Compression

- Previously Producing Field
- 7. Low Pressure Production
- 8. Flow Conditioning Unit
- 9. Part of scope will be sanctioned in 2025

Barents Sea

- Goliat Ridge
- Goliat Gas
- Johan Castberg IsflakJohan Castberg cluster 1 & 2
- Johan Castberg IOR⁴
 Snøhvit SSC⁵

Norwegian Sea

Calypso Heidrun Extension Project Njord Northern area

- Tyrihans NorthÅsgard projects
- Mikkel FCU⁸

North Sea Beta and Dugong

- Elegisk DDE6
- Ekofisk PPF⁶
- Eldfisk North Extension
- Fram Sør
 Garantiana
 Gjøa subsea projects
 Grosbeak
- Gudrun LPP⁷
- Sleipner LPP⁷ phase I
 Sleipner LPP⁷ phase II
- Snorre gas export

Balder Area

- Balder Next⁹
- Balder phase VI
 Grane gas export
 King area development
 Ringhorne North
 Balder future phase



>10

Project sanctions 2025

- Vår Energi licences
- Targeting sanction in 2025
- Sanctioned in 2025



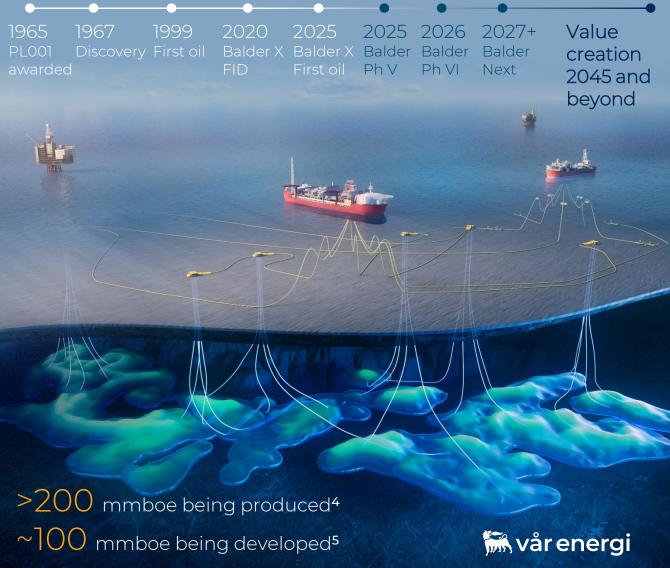
Goliat ridge

Doubling original Goliat resources and extending asset lifetime



- 1. Gross estimated recoverable and prospective resources
- 2. Discovered amount 35-100 mmboe
- 3. At end of 2024
- 4. Gross 2P reserves YE2024
- Total gross recoverable resources from Balder Phases V and VI, and Balder Next (consists of the Balder Floating Production Unit (FPU) decommissioning, well transfer to Jotun FPSO, debottlenecking at Jotun FPSO to increase production capacity and new production wells.

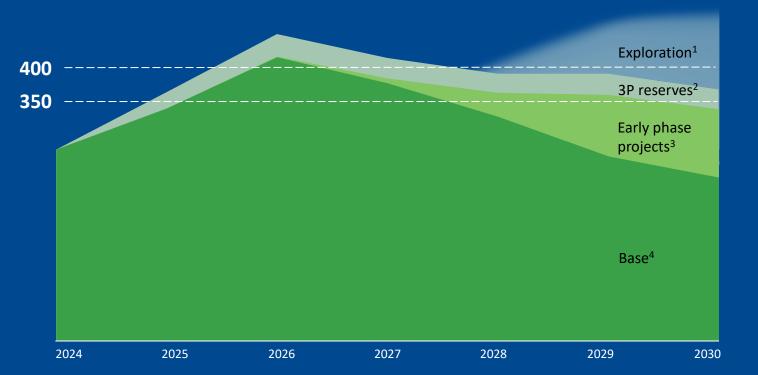
Balder - value creation for decades to come



Organically Sustaining 350-400 kboepd



kboepd



Sustained high production

Stronger resource base

Flexibility and resilience

More developments faster



